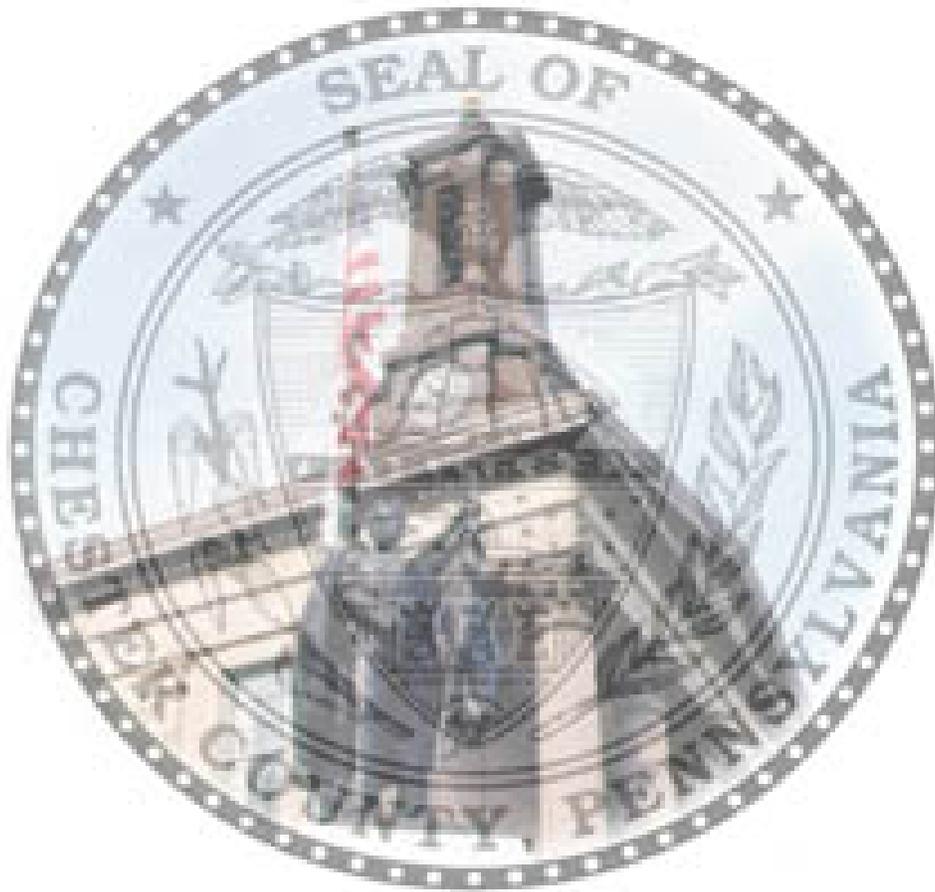


# ***CHESTER COUNTY***

## **DEPARTMENT OF DRUG AND ALCOHOL SERVICES**



**ANNUAL REPORT  
FY 2009/10**

# **Chester County**

## **Department of Drug and Alcohol Services**

Government Services Center, Suite 325  
601 Westtown Road, P.O. Box 2747  
West Chester, PA 19380-0990  
(610) 344-6620

### **VISION**

Promote alcohol and other drug policies and programs that improve the quality of life and reflect the cultural and economic diversity of the community.

### **MISSION**

Ensure that quality alcohol and other drug intervention and treatment, as well as alcohol, tobacco and other drug prevention programs are provided for citizens in an efficient and cost-effective manner.

### **GOALS**

The service delivery system for county residents has been designed to provide comprehensive and accessible care for both adolescents and adults in need of treatment or intervention services and assistance to communities trying to prevent addiction. There are several overriding goals that the Department tries to achieve in the design and delivery of prevention, intervention, case management, and treatment services as listed below:

- Assist communities in becoming their own change agents.
- Increase community recognition of alcohol and tobacco as drugs.
- Prevent the continuation of intergenerational family dysfunction due to substance abuse.
- Promote understanding of the disease concept and the hereditary risk factors associated with addiction.
- Assist clients in creating self-sufficient lives.
- Continuously evaluate the services provided to insure that they are accessible, high quality, effective, cost-efficient and best meet the needs of the citizens of Chester County.

## **BACKGROUND**

The Department of Drug and Alcohol Services was established by the Chester County Commissioners as a Public Executive Commission. The Department serves as the Single County Authority (SCA) for Chester County, responsible for the planning, coordination, and administration of community alcohol and other drug prevention, intervention, and treatment services. The Department also provides case management services.

The work of the Department is accomplished with the assistance of the Chester County Advisory Board, whose members are appointed by the Commissioners. Members are community volunteers who advise the Department on community needs, planning and management of resources and services. FY 2009/10 Advisory Board membership was:

Elizabeth Anne Redmond, Chairperson  
Joseph Galie, Vice Chairperson  
Douglas J. Dunne, Secretary  
Betsy Walls, Health Department Representative  
Angela Linden, Provider Representative  
Angela Asparagus, Member-At-Large  
A. Joe Benjamin, Member-At-Large  
Gwenn Knapp, Member-At-Large  
Bradley Warren, Member-At-Large

The three (3) person Board of Commissioners is the governing entity responsible for oversight of the Department. The Department is part of Chester County's human services departments, overseen by Human Services Director, Ruth Kranz-Carl.

The majority of prevention, intervention and treatment services are provided via subcontracts developed and monitored by the Department. The Department also conducts regular needs assessments and develops plans for services.

In addition to planning and administrative activities the Department also provides some direct case management and prevention services. Case management services include initial assessment for incarcerated individuals and ongoing case management for all residential clients. Intensive case management was available during 2009. Prevention services include, but are not limited to, information dissemination and environmental strategies. The staff of the Department is:

Kim P. Bowman, Executive Director  
Vincent H. Brown, Deputy Director

### **Administrative Unit**

Gloria Anderson, Secretary  
Todd Bender, Program Representative  
Sharon Ingraham, Fiscal Officer II  
Mary Jo Nickel, Fiscal Technician  
Meg Polvino, Prevention Program Specialist  
Geri Thomas, Administrative Officer  
Cathy Vault, Program Representative  
Betty Wade, Administrative Assistant  
Linda Morris Zonetti, Fiscal Director

### **Case Management Unit**

Roslyn Cannie, Case Manager  
Richard Eline, Case Manager  
Rebecca Harkins, Case Manager  
Jamie Johnson, Case Mgmt. Supervisor  
Karen Records, Program Specialist  
Crystal Robertson, Case Manager  
Sheila Thomas, Secretary

## Department Accomplishments

In addition to the ongoing management of a prevention, intervention and treatment system for Chester County the Department accomplished the following:

- ❖ Awarded a Substance Abuse and Mental Health Services (SAMHSA) grant to serve sentenced individuals re-entering the community from jail. Services were implemented in late December 2009.
- ❖ Maintained services during the state budget impasse.
- ❖ Successfully completed competitive selection process for two core outpatient providers, successfully transitioning all clients and services with minimal disruption.
- ❖ Continued work with all other human service departments and Juvenile Probation in development and ongoing implementation of a system of care that insures a number of key principles are a routine part of our practice. These include but are not limited to care that is individually centered and driven, promotes self sufficiency and wellness, utilizes community based and natural supports, is accountable, includes cross system communication and collaboration and utilizes a single plan of care.
- ❖ Completed strategic planning process for the county's alcohol and other drug prevention efforts including a comprehensive, data driven needs assessment. Based on the results of this process, the SCA determined the following specialized areas of need:
  - High prevalence of underage alcohol use
  - Increase of prescription drug use in youth
  - Increase of alcohol and other drug use during critical transition years – ages 11-18 (middle through high school)
  - Cultural forces and social norms impact/influence youth's decision to use alcohol and/or other drugs
- ❖ Successfully completed competitive selection process for all contracted alcohol, tobacco and other drug (ATOD) prevention activities. Three Requests for Proposals (RFPs) were solicited for specialized needs as well as general ATOD prevention education and services as follows: Community-Based Process and Information Dissemination, Evidence-Based or Innovative ATOD Prevention Programs for Youth Ages Five Through Ten, Evidence-Based or Innovative ATOD Prevention Programs for Youth Ages Eleven Through Eighteen Targeting Critical Transition Years: Middle through High School.
- ❖ Aided in the addition of a seventh Communities That Care (CTC) site in the Coatesville area to support community-based prevention efforts.
- ❖ Conducted a survey of over 15,000 Chester County Youth in grades 6, 8, 10 and 12 on their behavior, attitudes and knowledge concerning alcohol, tobacco, other drugs and violence.
- ❖ Completed 256 assessments at Chester County Prison and provided treatment recommendations to the courts, related departments and /or other relevant entities. Also facilitated treatment referrals and/or provided funding assistance for many of these clients upon their release from prison.
- ❖ Ongoing, active participation in the Treatment Courts (Drug Court a pre-adjudication program, Recovery Court a post conviction Restrictive Intermediate Punishment program, and Mental Health Court) including oversight of all drug and alcohol treatment and related activities as well as support in the ongoing implementation of a SAMHSA Drug Court grant.

- ❖ Active participation in multiple cross system activities and initiatives including but not limited to the Local Housing Options Team (LHOT) housing project, Human Services Vision and Values, Cultural Competency workgroup, Share the Care, Children's Roundtable, and the Juvenile Probation Diversion project.
- ❖ Continued participation in the multi-disciplinary trainings for new County, Human Service employees on accessing services. Training has also been expanded to include provider staff and others in these various Human Service agencies.

## **SCA Case Management System**

Striving to insure ease of access, Chester County has a decentralized system for entry to funded treatment, regardless of level of care needed. The primary points of entry for funded treatment are our five (5) subcontracted outpatient providers located in Coatesville, Exton, Kennett Square, Phoenixville and West Chester. Each of these providers will screen for emergent needs upon initial contact and then see the individual to conduct an assessment to determine, with the individual, the type of treatment (level of care) most appropriate.

For those individuals in need of residential treatment, the program will work with our Case Management Unit to determine the most appropriate program and arrange for treatment funding. Following admission to residential treatment, our Case Management Unit will follow the individual to assist with case management needs and insure continuity of care.

In addition to entry via our outpatient providers, individuals can be assessed at the Chester County Prison and Chester County Youth Center. For individuals in need of emergency care, detoxification admission can happen prior to assessment as appropriate. While in detox the individual will be assessed to determine the appropriate treatment referral.

Need for funded treatment routinely exceeds available resources. As a result, the Department limits the number of residential treatment episodes we will fund. When, during the course of a fiscal year residential funding is exhausted, the Department establishes a waiting list that is maintained in our Case Management Unit. Outpatient services historically always remain available.

## Client Demographics

**SPECIAL POPULATIONS AND SERVICES:** The following information reflects unduplicated funded clients in the county contracted system of care during 09-10 fiscal year.

**NOTE:** There is some impact in the data due to a mid-year change of service providers.

Total County-Funded Clients 1689

Percent of Injection Drug Users (IDUs) 10%

### Primary Drugs of Choice at Time of Admission

Alcohol	52%
Heroin/Other Opiates	19%
Marijuana	16%
Cocaine	8%
Other	5%

### Age Ranges at Admission

Under 18	1%
18 – 43	62%
35 – 54	34%
Over 54	3%

### Race/Ethnicity and Gender

White Males	55%
White Females	19%
Black Males	17%
Black Females	4%
Other Male	3%
Other Female	2%

**NOTE:** 5% of all individuals reported being of Hispanic origin

### Funded Levels of Care of the Total County-Funded Clients

Outpatient	80%
Intensive Outpatient & Partial Hospitalization	16%
Detoxification	17%
Residential	24%
(% with co-occurring mental health disorder)	35%
Half-way House	4%

**NOTE:** The total is greater than 100% as individuals may attend more than one level of care during their treatment continuum.

### Pregnant Women/Women with Dependent Children

Both Pregnant and with Dependant Children	<1%
Pregnant Women only	<1%
Women with Dependent Children	4%

**NOTE:** The data for Pregnant Women/Women with Dependent Children is based on the total clients funded by both the SCA and other sources.

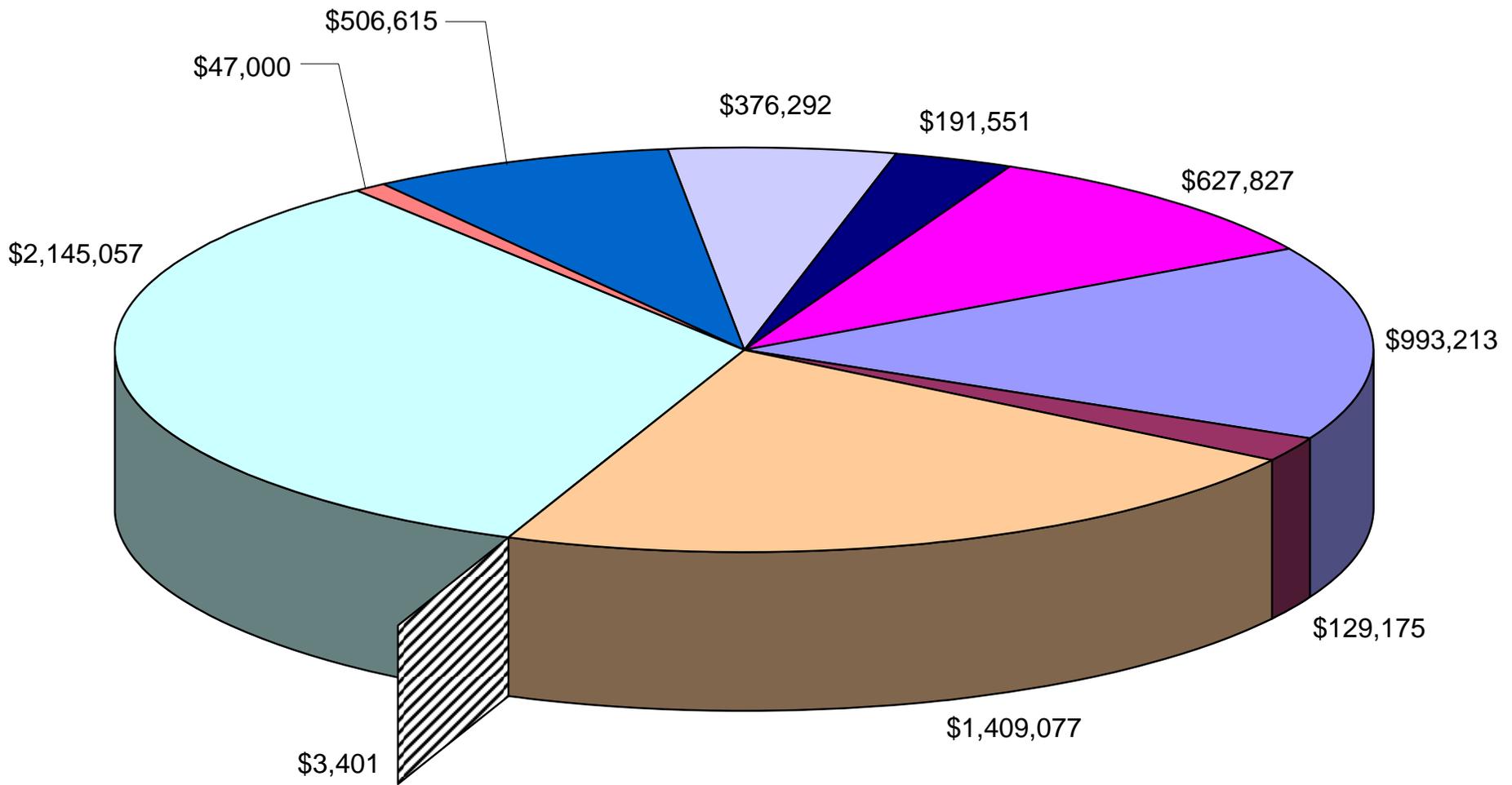
**Referral Source:** 2,186 unduplicated clients were referred to the county treatment system of care, regardless of funding source, during fiscal year 2009/10.

Description	Count (Unduplicated)
<b>D&amp;A Abuse Provider</b>	<b>232</b>
<b>Self</b>	<b>357</b>
<b>Hospital/Physician</b>	<b>98</b>
<b>Community Service Agency</b>	<b>278</b>
<b>Other Voluntary</b>	<b>90</b>
<b>County Probation/Parole</b>	<b>859</b>
<b>State/Federal Probation/Parole</b>	<b>49</b>
<b>Diversion Programs</b>	<b>17</b>
<b>Court (Judge)</b>	<b>146</b>
<b>Other Non-Voluntary</b>	<b>60</b>

## **FISCAL INFORMATION**

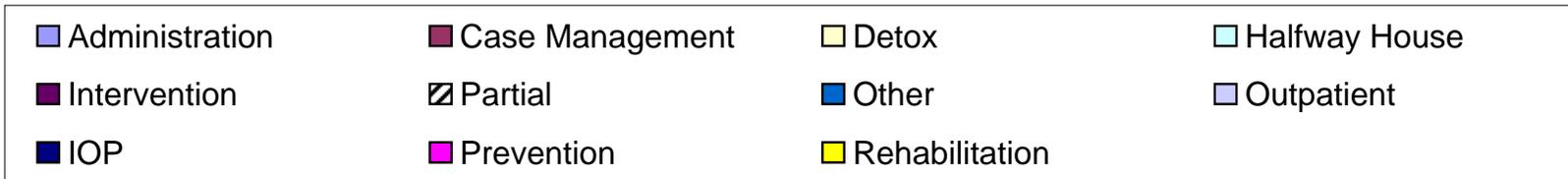
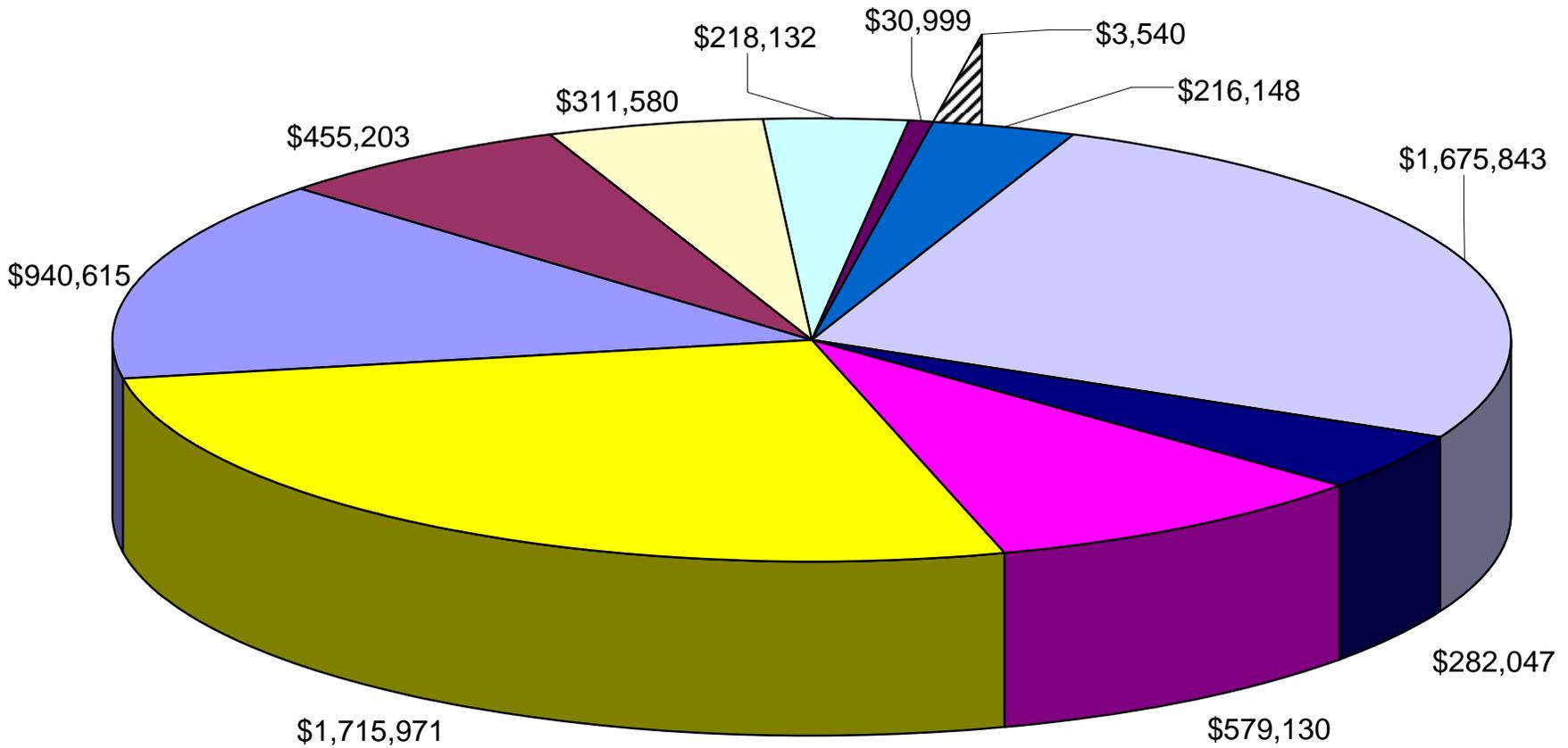
Total Revenue for the Chester County Department of Drug and Alcohol Services for fiscal year 2009/10 was \$6,429,208. Revenue Sources included federal funding streams, (including a competitive grant awarded by the Substance Abuse and Mental Health Services Administration) PA Department of Public Welfare funding, PA Department of Health State Base, Pennsylvania Commission on Crime and Delinquency, Human Services Development Fund (HSDF), County and other miscellaneous sources, such as DUI fines, Act 198 funds, HealthChoices, other County funds, etc. The following Charts show the breakdown of the Total Revenue, Total Expenditures and Funds Utilized for Treatment for the 2009/10 fiscal year.

**Total Revenue FY 2009/10 - \$6,429,208**

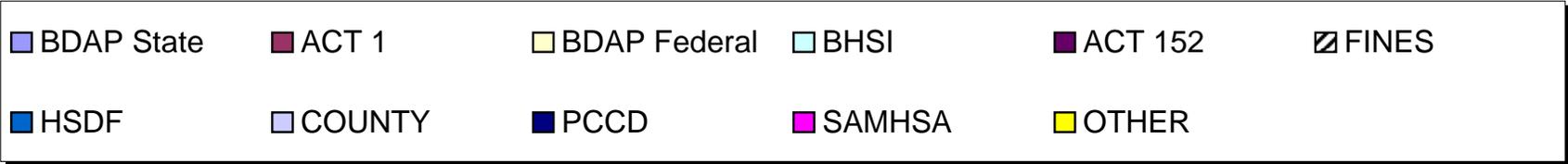
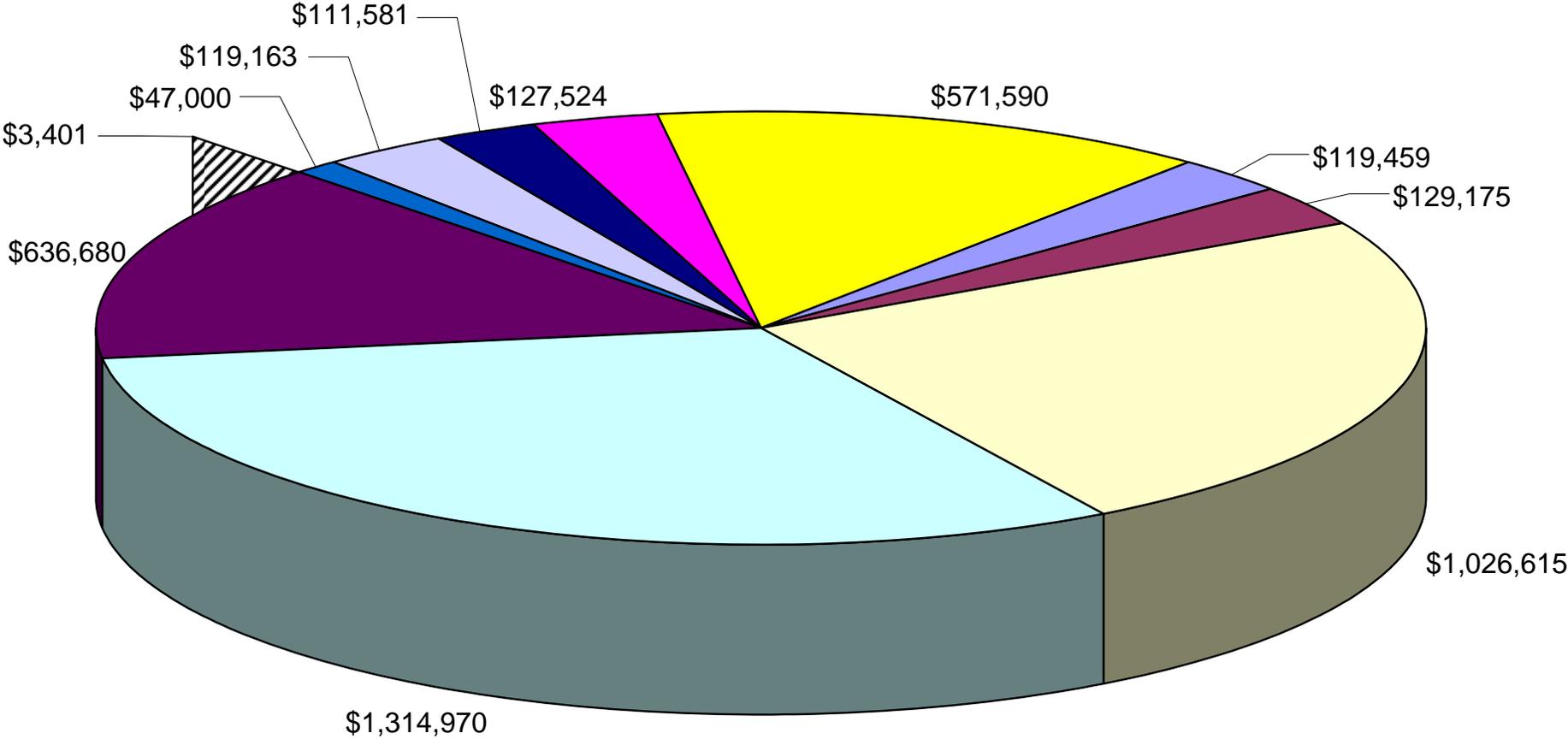


 BDAP State	 ACT 1	 BDAP Federal	 FINES	 DPW
 HSDF	 COUNTY	 PCCD	 SAMSHA	 OTHER

### Total Expenditures FY 2009/10 - \$6,429,208



### Funds Utilized for Treatment FY 2009/10 - \$4,207,158



# CHESTER COUNTY COMMISSIONERS 2009

*Carol Aichele, Chairperson  
Terence Farrell  
Kathi Cozzone*

These services are made possible by the Chester County Commissioners, Pennsylvania Department of Health, Bureau of Drug and Alcohol Programs, and the United States Department of Health and Human Services. Some data for use in this report were obtained through the county's contract with the Pennsylvania Department of Health. The Pennsylvania Department of Health specifically disclaims responsibility for any analysis, interpretations, or conclusions therein.

*Edward Rendell, Governor  
Commonwealth of Pennsylvania*

*Everette James, Secretary  
Department of Health*

Subcontracting agencies also receive contributions from local United Way chapters, foundations, and private donations.